



02/18/2025

The Honorable Robert F. Kennedy, Jr.
Secretary of Health and Human Services
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Washington, D.C. 20201

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Secretary Kennedy,

I am writing on behalf of Research!America, a nonprofit, nonpartisan alliance that crosses the public-private R&D ecosystem and advocates for U.S.-driven research as a path to achieving improved health outcomes.

We appreciate the breadth and gravity of the responsibilities you have taken on as the steward of medical and healthcare research, Medicare, Medicaid, and other healthcare programs, food safety and drug safety and effectiveness, public health preparedness and vigilance, biodefense, and other critical Department of Health and Human Services functions.

There are important, concrete opportunities to improve how our nation drives medical and public health progress. We are concerned that the speed and sweeping nature of the changes that are taking place at HHS now will leave our nation ill-equipped to meet the goals the President and you have articulated for a healthier America. It would be a privilege to discuss your vision, share concrete examples supporting reconsideration of some HHS actions, and explore how we might best support commonly held objectives for positive change.

My office will follow up with a formal request for a meeting. Thank you for your consideration, Secretary Kennedy, and for your willingness to devote your time and efforts in service to the American people.

Sincerely,

Mary Woolley
President and CEO
Research!America